

Improving Clinical Study Design and Understanding via Modeling and Simulation

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Society for Clinical Trials Annual Meeting – Miami, FL – May 22, 2012

Janssen Research & Development



Outline

- Motivation: improving efficiency of drug development
- Model-based drug development
- Benefits and challenges of MBDD
- Example: pick-the-winner design
- Concluding remarks

Motivation

- Pharmaceutical industry **pipeline problem**: fewer approvals, escalating development costs, high late phase attrition, tougher regulatory environment, expiring patents on blockbusters
 - Traditional development paradigm **not sustainable**
 - Innovative design and analysis methods are **key priority** for improving clinical development practice
 - How to make best use of available information
 - Integrate knowledge across trials, phases, programs
 - Design studies and programs to optimize information value per patient
- ⇒ **Modeling and Simulation (M&S) has a key role to play**

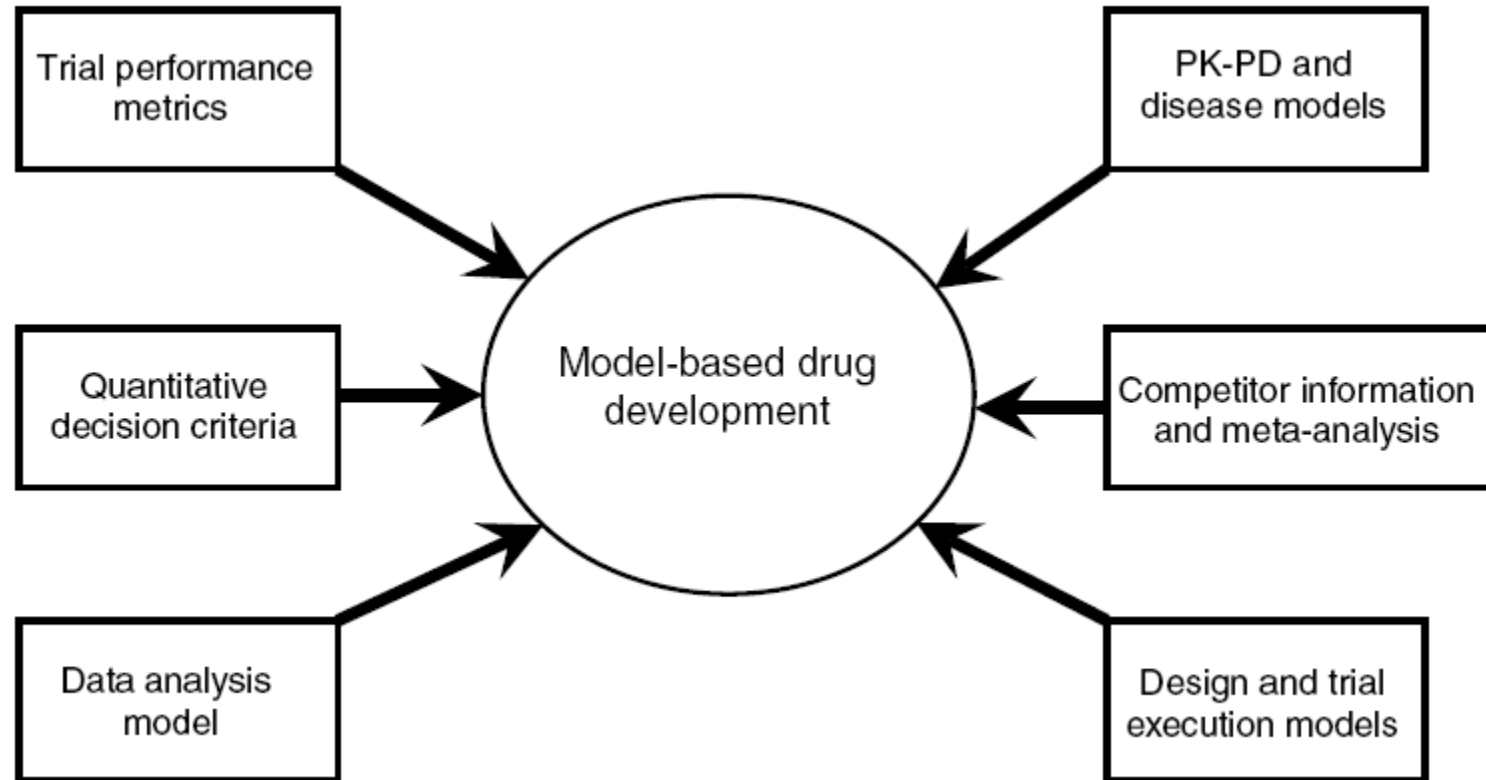
Model-Based Drug Development

- Modeling provides a **framework** for combining assumptions, prior information (internal and external sources), and observed data – systematic **knowledge integration**
- Simulations, jointly with modeling, allow exploration of alternative scenarios and evaluation of **uncertainty** in trials and development programs: **quantification** of benefit/risk for informed decision making
- Modeling and Simulation (M&S) is the **cornerstone** of modern development program and trial design

MBDD: overarching goal and strategy

- Move toward a drug development culture in which all decisions, from pre-clinical to marketing to portfolio management, are supported by **quantitative information** and **integrated knowledge**
- MBDD strategy for achieving this goal is to represent different elements of drug development decision process (e.g., disease progression, dose-response, recruitment rate) through **models**, **simulate** trials and development programs (under different scenarios) to evaluate possible outcomes, and integrate all information via sensible **performance metrics**, such as probability of success and expected net present value

MBDD components



From R. Lalonde

MBDD implementation is a **multidisciplinary** task

MBDD: Benefits

- Quantitative decision making: **scientific thinking** applied to decision process itself
 - Better informed, more accurate Go/No go decision rules
 - Flexibility to reassess assumptions during trial (adaptive design)
 - Stopping rules (futility and/or efficacy) at interim to speed up development and save resources
- Integration of information through modeling: improved **knowledge efficiency** across development
- Evaluation of sensitivity to assumptions used in planning via simulations: objective **quantification of risk**
- Increase likelihood of success, or reliable early termination
- Improved **understanding** of treatment effect (e.g., dose-response of efficacy and safety, subgroups effects)

MBDD: Challenges

- **Resistance to change**: pharma industry mindset favoring traditional development approaches – intuition-driven decisions, isolated knowledge
- **Silo mentality**: budgets, priorities, reward system focused on specific needs of different departments often create barriers for cross-functional knowledge integration (e.g., datasets, processes, etc)
- **Lack of integrated vision** of MBDD: different quantitative groups often have disparate views of MBDD – “ownership” concerns, collaboration barriers
- Cost-cutting, speed-focused environment pervasive in drug development **not conducive** to MBDD: moving quickly in short term does not imply later success

MBDD: Requirements

- **Change management** to overcome mindset hurdle
- Clear **buy-in** from upper-management down to teams: embrace quantitative decision making, moving away from intuition-driven approaches
- **Adequate resources**: increased planning, more people with proper expertise; suitable hardware and software for M&S computationally intensive methods
- Adequate **operational infrastructure** for information-driven approaches (e.g., adaptive designs): drug supply, recruitment, data management, etc
- **Regulatory acceptance** for MBDD-driven design and analysis (especially in confirmatory stage)

Example: pick-the-winner design

- Phase 2 study intended to **select** between two compounds to bring forward to Phase 3: an approved drug (different indication) and a new compound
- **Two doses** per compound (low and high) – dose selection a plus, but not required; placebo included
- **Background treatment** used in all arms
- **Binary response**, based on improvement in clinician assessment from baseline
- Expected placebo response: 25-30%; max treatment effect: 30-35%

Original design rationale

- **Sample size** calculation: 80% power of Cochran Mantel Haenszel (CMH) test with placebo = 30% response and active arm = 60% response (2.5% one-sided)
- Clinical team happy with design, as sample size was **within budget**
- Compound and dose selection to be done based on team **“gestalt”** after looking at unblinded data: “will know it when I see it”
- Even though neither compound had ever been used for the indication, **no** futility rule: “know both work”

Problems with design rationale

- Based on a **different question** (sign. vs. placebo) than the one of greater interest (pick best compound)
- Team had no idea how well the trial would be able to **pick the winner**, at its end; dose selection was not initially considered, either
- No pre-specified selection rule: team wanted it entirely **ad-hoc** – no way to evaluate its performance
- No assessment of **sensitivity** to assumptions (which were based on literature and wishful thinking)
- **Interim analyses** not considered (operational issues, too late to make a difference, etc)

M&S evaluations

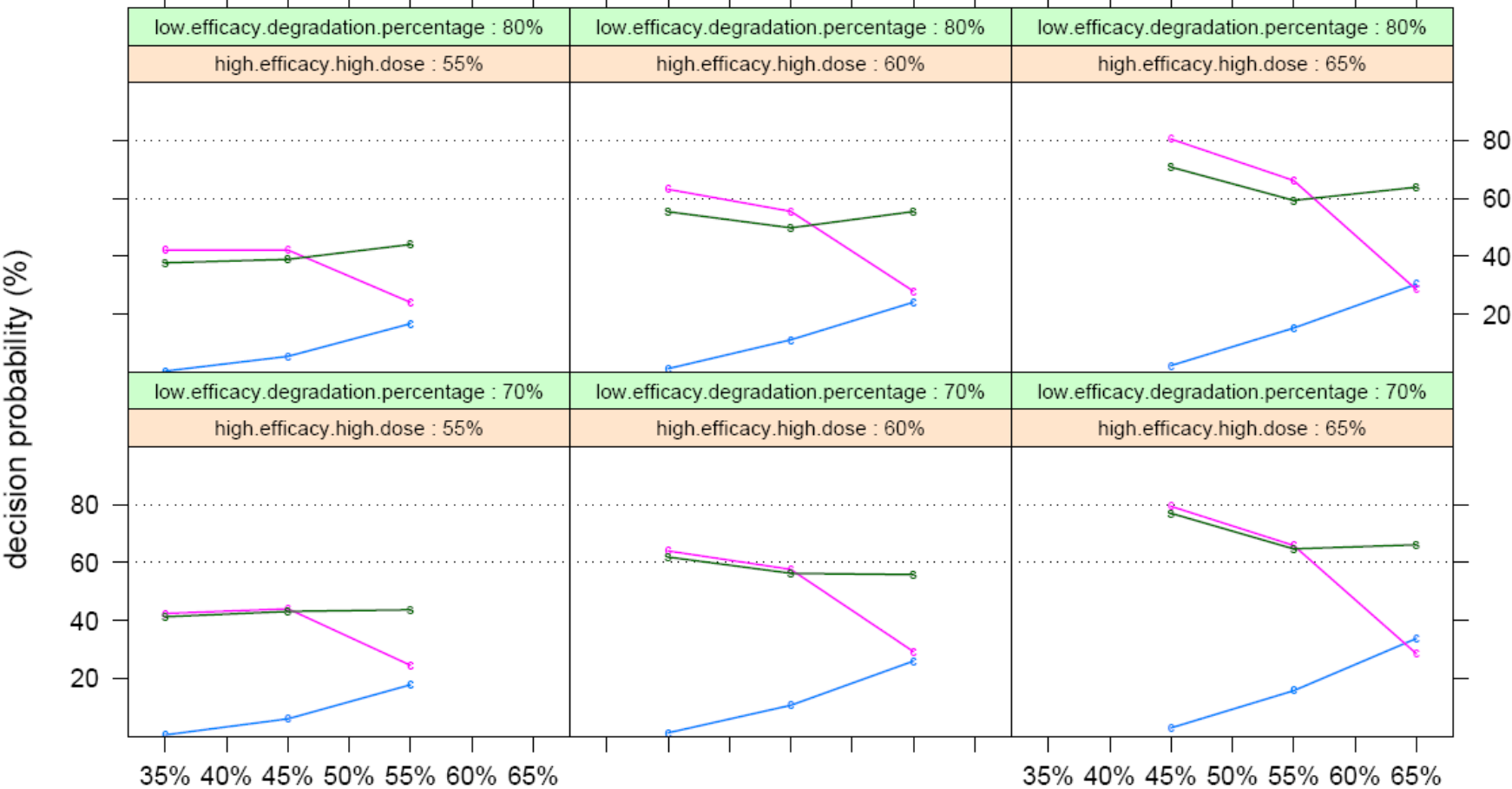
- Agreed on **simplified rules** for compound and dose selection, based on efficacy response only: only 1 dose of approved compound, but 1 or 2 of new compound
- Included **futility rule** for dropping dose/compound
- Variety of **scenarios** to explore **sensitivity** of selection and futility rules
- Derived **operating characteristics** of decision rules and hypothesis tests under different scenarios, e.g.:
 - Probability of selecting “right” compound and dose
 - Probability of stopping dose or compound for futility

Pick-the-winner probabilities

placebo=25%, min.placebo.threshold=30%, delta.dose=5%

both doses new ● right dose new ● right dose old ●

35% 40% 45% 50% 55% 60% 65%



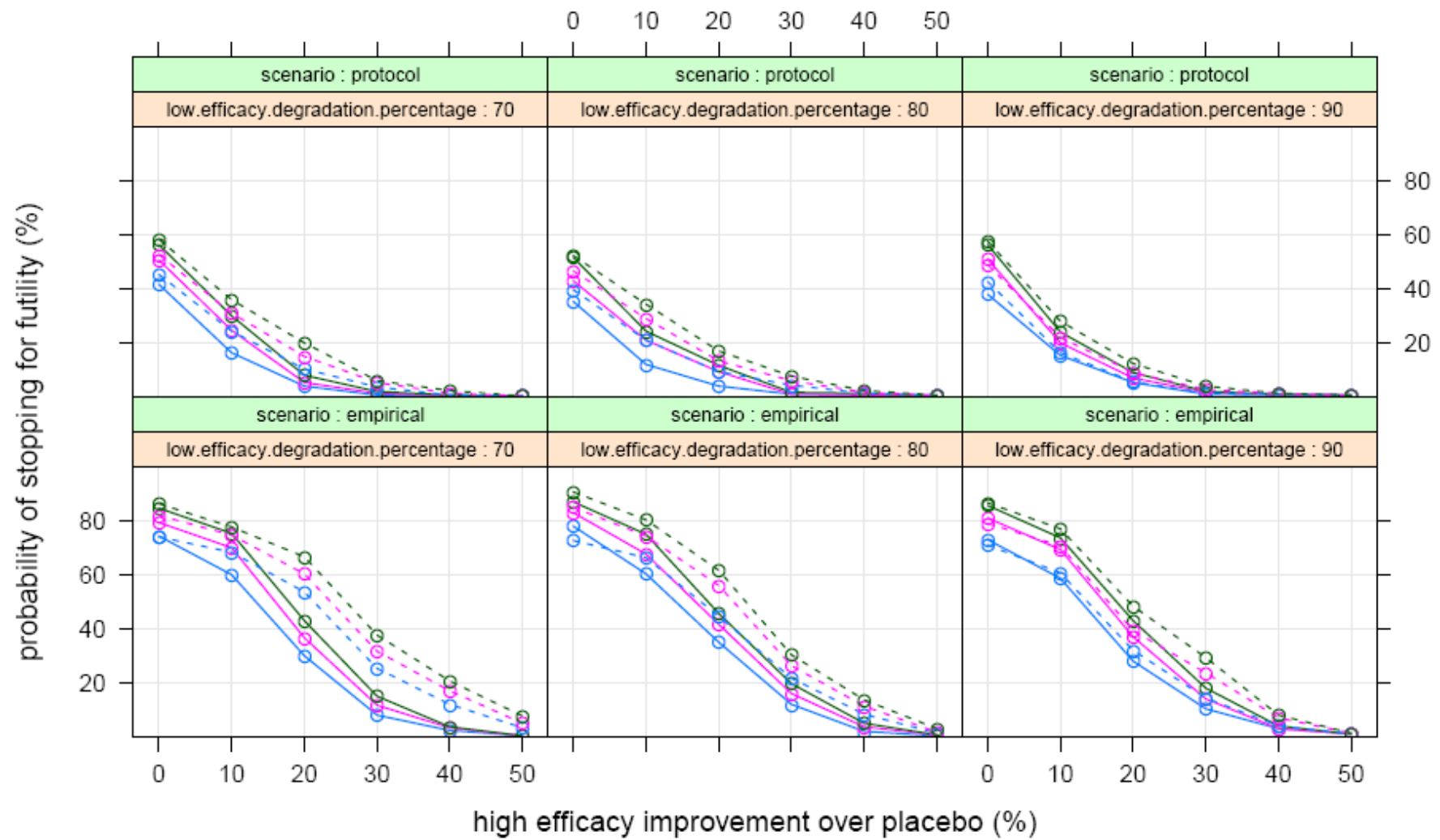
high efficacy low dose



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Futility stopping probabilities

high.efficacy:10 ——— blue ———
 high.efficacy:20 ——— magenta ———
 high.efficacy:30 ——— green ———
 low.efficacy:10 - - - - - blue - - - - -
 low.efficacy:20 - - - - - magenta - - - - -
 low.efficacy:30 - - - - - green - - - - -



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Concluding remarks

- MBDD can become a **paradigm shift** in drug development, but needs a corresponding “**thinking shift**” among decision makers in industry and regulatory agencies to become successful
- Within companies, activity may need to reside in separate group to minimize **ownership issues** (e.g., does it belong to Biostat, Clin Pharm, etc?)
- New professional group associated with MBDD: **pharmacometricians**; training programs still lagging behind (academic degree, etc)
- Increasing use of M&S is inevitable, but road ahead may be a bit bumpy